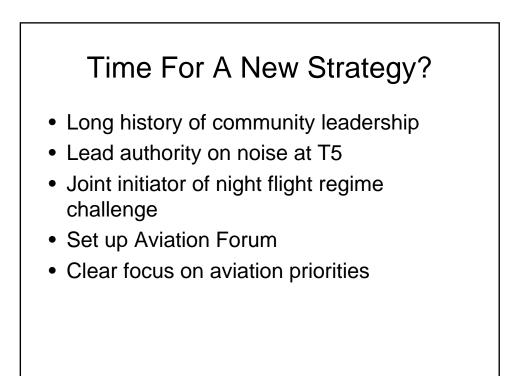
Re-thinking Heathrow : Time To Take Stock

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Future Role? Strategic focus - 'bigger picture' issues, big ticket items, collective actions; • SE; political interventions; adopt a more pro-active stance. Local issues focus - detailed analysis; RBWM interest only e.g. Cranford, mitigation; night flights; runway alternation; run own case; reactive responses. Approach: Historical: can't change, just learn and take heed e.g. 'broken promises' Current: identify key issues and priorities for action - draw up annual action plan Future: more strategic approach to satisfy answers to the following: • What do we want? <u>When</u> can we seek to achieve it by (realistically)? How best can we secure our aspirations? •

• Who is going to achieve it by this date?



Air Quality Lots of studies, reviews and focus because it is 'the' constraint to expansion! 3 key areas: - Introduction of cleaner fleet On-site vehicles to meet latest EU AQ limits _ Reducing Heathrow - related to traffic _ Introduction of structured landing fees based on NOx emissions (kg) • Linked to transport infra-structure Failed transport targets and modal shift aspirations • Role of public transport / connectivity / rail • Significant behaviour change requirements • • Incentivisation: for public and employees

